





A conference presented by the IBA Corporate and M&A Law Committee

12th IBA European Corporate and Private M&A Conference

8-9 February 2024, The Westin Paris - Vendôme, Paris, France

TOPICS INCLUDE:

- Anything new? Current developments in European private M&A
- Up in the air!? Evolution of main terms and economics in European private equity deals
- Rough times in the past and ahead! A fireside chat with a European business leader
- Enhancing best practice life negotiation of foreign direct investment (FDI) terms
- Valuable or vicious? Navigating the wave of distressed M&A in Europe
- Orchestrating the deal master class in European cross-border M&A
- Issues ahead: post-closing litigation, including price adjustment and warranty claims
- Refuse to lose life pitch in front of a general counsel panel

REGISTER BEFORE

22 DECEMBER 2023

TO RECEIVE EARLY

REGISTRATION

DISCOUNTS

Programme

Conference Co-Chairs

Bertrand Cardi Darrois Villey Maillot Brochier, Paris; Senior Vice Chair, IBA Corporate and M&A Law Committee Gabriella Covino Gianni & Origoni, Rome; Secretary, IBA Corporate and M&A Law Committee Emanuel Strehle Hengeler Mueller, Munich

Oliver Triebold Schellenberg Wittmer, Zürich; Member, IBA Corporate and M&A Law Committee Advisory Board

Thursday 8 February

0745 - 1800 Registration

0830 - 0900 Welcome coffee/tea

0830 - 0845 Welcome remarks from the Conference Co-Chairs

0915 – 1000 Keynote address

The strategic and private M&A market in Europe

Keynote speaker

Carsten Woehrn Managing Director, JP Morgan, London

1000 – 1115

Anything new? Current legal developments in European private M&A

The only constant in life is change. Embracing that simple truth, this session will look at some of the latest trends and developments in European private mergers and acquisitions (M&A), including:

- buyer or seller's market: where are we?
- EU Regulation on foreign subsidies;
- warranty and indemnity (W&I) insurance: going to the limits of coverage and case study; and
- the impact of new environmental risks on deal terms.

Moderator

Paul White A&L Goodbody, Dublin

Speakers

Yuki Oi Nishimura & Asahi, Tokyo

Alejandro Paya Cuatrecasas, Barcelona; Chair, IBA Closely Held

Companies Committee

Kate Romain Bredin Prat, Paris

Henrik Rossing Lønberg Plesner, Copenhagen

Sally Wokes Slaughter and May, London

1115 – 1145 Coffee/tea break

1145 – 1245

Up in the air!? Evolution of main terms and economics in European PE deals

The economic playing field has changed considerably in recent years and private equity (PE) deals in particular need to be adapted and aligned to this new environment. This panel will consider recent evolutions shaping current PE deals, as well as discussing the industry more generally with a particular focus on:

- developments in management packages;
- deal economics in the current environment; and
- general partner (GP) consolidation.

Moderato

Isabella Ramsay Mannheimer Swartling, Stockholm; Vice Chair, IBA Private Equity Subcommittee

Speakers

Franco Agopyan Chiomenti, Milan Nicholas Page Macfarlanes, London Mark D Pflug Simpson Thacher & Bartlett, New York Lieke van der Velden Nauta Dutilh, Amsterdam

1245 - 1400 Lunch

Headline social event sponsors





Thursday continued

1400 – 1445

Rough times in the past and ahead! A fire side chat with a European business leader

Successful business leaders of today have to be everything, from competitive entrepreneurs to collaborative diplomats; they need to inspire others, convey purpose, preserve values and value, walk the talk and make the right decision quickly based on incomplete information. At the same time, they are confronted with challenges and opportunities that have never been more dynamic or complex. Our moderator will casually discuss with our guest the life of a business leader in the past, the present and the likely future.

Keynote speaker

Maurice Lévy Publicis Groupe, Paris

1445 – 1545

Enhancing best practice – live negotiation of foreign direct investment (FDI) terms

In the last few years, foreign direct investment regimes have mushroomed in various shapes and forms, in many jurisdictions around the world. They have also become an important reality in the European M&A world and need to be addressed properly in transaction agreements. While we are more accustomed to negotiating provisions for antitrust clearance, terms and conditions relating to FDI regimes are a relatively new challenge. The panel will briefly elaborate on the latest developments in the area of antitrust and FDI, as well as highlight some commonalities and differences of those regimes. However, the main part of the session will be dedicated to a live mock negotiation of FDI provisions in a European acquisition agreement.

Moderator

Sergio Sánchez Solé Garrigues, Barcelona; Member, IBA Corporate and M&A Law Committee Advisory Board

Speakers

Steve Cohen Wachtell Lipton Rosen & Katz, New York; Co-Chair, IBA Corporate and M&A Law Committee

Francesco Gianni Gianni & Origoni, Rome; Member, IBA Senior Lawyers' Committee Advisory Board

Nadège Nguyen Gide Loyrette Nouel, Paris; LFMC Materials Co-Officer, IBA Law Firm Management Committee Veronica Roberts Herbert Smith Freehills, London

1545 - 1615 **Coffee/tea break**

1615 – 1715

Valuable or vicious? Navigating the wave of distressed M&A in Europe

In distressed deals enhanced risk meets opportunity. Such transactions promise to a buyer to be a bargain , as distressed sellers are usually forced to give considerable concessions in order to close a deal as soon as possible. To secure the deal, the buyer needs to keep that pace and act swiftly. Still, the last thing your client wants to do is to buy a problem without due consideration. Therefore, you need to get your act together promptly. The panel will highlight the main challenges of a distressed transaction in Europe and the precautions to take; it will also discuss the intricacies of deals with negative price, highlight the new EU rules on the treatment of shareholders and creditors and explore their influence on distressed deals now and in the future.

Moderator

Ralf Morshäuser Gleiss Lutz, Munich; Vice Chair, IBA Corporate and M&A Law Committee

Speakers

Michael Aiers Stellantis, London Elsa Fraysse Head of Legal Department Rothschild Global Advisory France, Rothschild & Co, Paris Toinon Hoss Elvinger Hoss Prussen, Luxembourg François Kopf Darrois Villey Maillot Brochier, Paris

1715 – 1815

Orchestrating the deal – masterclass in European cross-border M&A

Leading a cross-border M&A transaction is pretty much like conducting a philharmonic orchestra: you need to have the right rhythm, keep the momentum, communicate clearly, anticipate the next notes and keep all the involved parties in tune.

This panel will discuss the more general challenges of such a deal and exchange best practices and helpful tips how to manage such a project efficiently and effectively.

Moderator

Duco De Boer Stibbe, Amsterdam

Speakers

Annamaria Csenterics Kinstellar, Budapest; TBC
Marcel Jakob Schellenberg Wittmer, Zurich
Gisèle Rosselle Strelia, Brussels; Member, IBA Corporate and
M&A Law Committee Advisory Board
Martin Ulbrich Hengeler Müller, Düsseldorf

1800 – 2000 **Drinks reception** *Imperial and Aiglon, The Westin Paris – Vendôme*

All registered delegates are welcome to attend.

Associate conference sponsor



Conference reception sponsor

AGUILAR CASTILLO LOVE

Friday 9 February

0815 - 1215 Registration

0830 - 0915 Welcome coffee/tea

0915 – 1030

Issues ahead: post-closing litigation, including price adjustment and warranty claims

As a consequence of the war in Ukraine, political tensions and conflicts around the world, higher interest rates, dislocations in the markets and the general economic downturn, litigation has again become more prevalent following the closing of M&A deals. This session will discuss the most common post-closing litigation issues and how to professionally handle them, in both insured and uninsured deals.

Moderator

Jacques Buhart McDermott Will & Emery, Paris; Honorary Life Member of Council and Association, International Bar Association

Speakers

Jennifer Bryant Noerr, Düsseldorf Mariel Hoch Bär & Karrer, Zurich Davine Roessingh De Brauw Blackstone Westbroek, Amsterdam Laura C Turano Paul Weiss Rifkind Wharton & Garrison, New York City

1030 - 1100 Coffee/tea break

1100 – 1215

Refuse to lose – live pitch in front of a general counsel panel

Have you ever had to conduct sales presentations to win business? Surely you have! Interestingly, however, most of us have never been formally taught this skill and so generally think it is more a question of talent and luck than of hard work and preparation. The short response to this is: presenting at a so-called beauty parade is both an art and a science. In this session, the panel will engage in a live pitch. Two transaction lawyers will be pitching together for an upcoming major cross-border transaction and two general counsels will, under the lead of our moderator, evaluate the pitch. In doing so, the panel will cover the most important aspects that you need to consider for your next pitch!

Moderator

Pedro Perez-Llorca Pérez-Llorca, Madrid

Speakers

Michael Coates General Counsel Corporate / Group Chief Ethics & Compliance Officer, Shell International, The Hague Giovanni Pedersoli PedersoliGattai, Milan Katja Roth Pellanda General Counsel, Zurich Insurance, Zurich Adina Shapiro Herzog, Tel Aviv; Scholarship Officer, IBA Corporate and M&A Law Committee

The IBA, its officers and staff accept no responsibility for any views expressed, presentations or materials produced by delegates or speakers at the Conference.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the Conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the Conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

Continuing Professional Development/Continuing Legal Education

For Conference delegates from jurisdictions where CPD/CLE is mandatory, the IBA will provide a Certificate of Attendance for the Conference. Subject to CPD/CLE requirements, Conference delegates can use this to obtain the relevant number of hours' accreditation. The number of CPD/CLE hours available may vary depending on the rules applied by the members' bar association/law society on time recording criteria.

A Certificate of Attendance is available to Conference delegates on request. Please ask at the IBA Conference registration desk for information on how to obtain the certificate.

IBA Harassment Policy

IBA IBA conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and their professional associates. The IBA values the participation of every delegate and member of the IBA and wants all attendees to have an enjoyable and fulfilling experience. Accordingly, all Conference attendees are expected to show respect and courtesy to other attendees, IBA staff and those involved with hosting the events throughout the Conference and at all Conference events, receptions, and parties, whether officially organised by the IBA or others. All delegates, guests, attendees, speakers, exhibitors, staff and volunteers at any IBA event are required to conform to the IBA Harassment Policy.

See www.ibanet.org/iba-harassment-policy

Information

Date

8-9 February 2024

Venue

The Westin Paris – Vendôme 3 Rue de Castiglione, 75001 Paris, France Tel: +33 (1) 44 77 1111

www.thewestinparis.com

Language

All working sessions and Conference materials will be in English.

How to register

Register online by **2 February 2024** at **www.ibanet.org/conference-details/CONF2364** and make payment by credit card to avail of the ten per cent online registration discount or complete the attached registration form and return it to the Conference Department at the IBA together with your proof of bank transfer payment. You should receive an email confirmation of your registration within five days; if you do not, please contact **confs@int-bar.org**.

All conference delegates must provide full and accurate information regarding their identity and contact information. Failure to do so will result in their conference registration being cancelled.

By registering for the conference, you agree to the following delegate code of conduct, the host country's local and/or national requirements and venues restrictions and precautions:

- You will not attend the conference if you are displaying any Covid symptoms.
 - Should you develop any Covid symptoms during your attendance at the conference you inform a member of IBA staff by email (confs@ int-bar.org) and you agree not to attend any further conference sessions or related events and comply with all local and national restrictions.
- You travel at your own risk, and you agree that the IBA cannot be held responsible if you contract Covid during the conference or after returning from the conference.
- You agree to the extent permitted by law that you shall not hold IBA
 responsible for: any travel costs incurred for travelling to and from
 the conference; any travel costs that may be irrecoverable due to the
 cancellation or postponement of the conference; any losses or liabilities
 associated with contracting Covid whether on the way to, during or
 after the conference.
- You agree that, if asked by the relevant local or national authorities, the IBA has permission to pass on your personal information and contact details to those authorities should contact tracing be required.

Fees

Online registrations received:

	on or before 22 December	until 2 February
IBA member	€1055	€1160
Non-member*	€1210	€1290
Young lawyers (under 30 years)	€790	€1290
Academics/judges (full-time)	€790	€1290
Public lawyers	€790	€1290
Corporate counsel**	€950	€1290

Hard copy registration forms and fees received:

	on or before 22 December	after 22 December
IBA member	€1170	€1285
Non-member*	€1345	€1460
Young lawyers (under 30 years)	€860	€1460
Academics/judges (full-time)	€860	€1460
Public lawyers	€860	€1460
Corporate counsel**	€1030	€1460

^{*}By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this Conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of IBA E-news and access to online versions of IBA Global Insight.
- 3) Pay the member rate for any subsequent Conference registrations for this calendar year.
- **A reduced rate is offered to IBA Corporate Group Members. Please contact **confs@int-bar.org** to obtain a 25 per cent discount on the IBA Member fee.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this Conference at the member rate. You can find full details of how to join at **www.ibanet.org**.

A reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

Full payment must be received in order to obtain your Conference documentation.

Fees include:

- attendance at all working sessions;
- access to the Conference materials from the IBA website (www.ibanet.org), including any available speakers' papers submitted to the IBA before 1 February;
- access to live delegate search;
- lunch on Thursday;
- tea and coffee during breaks;
- drinks reception on Thursday; and
- French VAT, currently at 10 per cent.

Please note that registrations are not transferable.

List of participants

In order for your name to appear in the list of participants, your registration form must be received by **2 February 2024** at the latest.

Live delegate search

Delegates are able to use the live delegate search via the IBA website, in order to use this function delegates will need to be logged into their MyIBA. This will allow search access to up-to-date attendance lists.



Registration confirmation

Upon receipt of your payment for the Conference a confirmation email will be sent to you which contains information regarding your attendance at the Conference. You will also be able to view and download your payment information and manage your registration via your My IBA profile on the IBA website

Book with confidence

- If the IBA needs to reschedule the event, your registration will be automatically transferred to the new date and no additional fees will be charged. If this date is not convenient for a delegate, a refund of the cost of the conference place will be available on request to the IBA.
- If the IBA is unable to reschedule the conference within 12 months of the original scheduled date, a full refund of the cost of the conference place will automatically be made to all delegates.
- Please note that the IBA will not provide refunds for any costs incurred including any travel costs.

Please note, these terms are subject to any more restrictive or different local requirements and may be altered and amended from time to time to reflect any changes to restrictions or government requirements.

Photography and filming

Certain sessions and/or social functions may be photographed and/or filmed and some of this content may be used for future IBA marketing materials, member communications, products or services. Should you have any concerns about this, or do not wish to be featured in any of these materials please contact the IBA Marketing Department at **ibamarketing@int-bar.org**.

Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the Conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the IBA Sponsorship Department at **sponsorship@int-bar.org**.

Payment of registration fees by bank transfer or BACS payment Registration forms received without proof of payment will NOT be processed until proof of payment has been received.

Euro: by bank transfer to the IBA account at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom.

SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631

Please ensure that a copy of the bank transfer details is attached to your registration form.

PLEASE ENSURE THAT YOUR NAME AND 'CONF2364PARIS' APPEAR ON ANY TRANSFER OR DRAFT.

No deductions or withholdings

All fees payable to us by you in accordance with the terms contained in this 'Information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'Information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have been had no such deductions or withholdings been required.

Conference sell-outs

The IBA places its conferences in venues of a suitable size for each event; however, there are times when our conferences may sell out. Should this happen, prospective delegates will be informed, and a waiting list will operate. The waiting list will function on a 'first come, first served' basis, subject to receiving registered delegate cancellations. The waiting list for a conference will close once it has reached ten per cent of the conference venue capacity, as it is very unlikely a place will become available. The IBA will not be liable for any travel or accommodation expenses incurred by an individual who travels to a conference without a confirmed place at the event.

Cancellation of registration or social functions

If cancellation is received in writing at the IBA office by **26 January 2024**, fees will be refunded less a 25 per cent administration charge. Refunds will be made minus any monies owed to the IBA.

We regret that no refunds can be made after this date. Registrations or social function bookings received after **26 January 2024** will not be eligible for any refund of fees.

Should you have difficulties in obtaining your visa and are not able to attend the Conference this cancellation policy will still apply.

Upon submission of your completed Conference registration form to the IBA you are considered 'registered' pending payment. Please note that the cancellation terms and conditions as indicated will apply as soon as your registration is received.

Provided you have cancelled your registration to attend an IBA Conference in accordance with the terms of the 'cancellation of registration'

clause included in the 'Information' section of the relevant Conference programme, you must then confirm to us in writing at the IBA office as soon as possible, but in no event later than one year (12 calendar months) from the date of any such Conference, all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant Conference.

Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

Please apply for your visa in good time.

Hotel accommodation

A limited number of rooms have been reserved at the Westin Paris – Vendôme for the nights of 7–9 February.

The Westin Paris – Vendôme

3 Rue de Castiglione, 75001 Paris, France Tel: +33 (1) 44 77 1111

www.thewestinparis.com

The following rates are per room, per night and inclusive of internet in the bedroom, VAT at ten per cent and one breakfast per person, per room, per night. Additional charges include city tax of €3 per person, per night:

Superior single room: €305 a supplement of €20 applies for double occupancy.

Please use the following hotel website <u>link</u> to make your reservation. The hotel requires a credit card number to secure your reservation.

Cancellation and no-show policy

Cancellation between the time of your reservation and 4 days prior to arrival will result in no penalty. Cancellation within 3 days before the arrival will result in a charge of the full stay. Early departures and no shows will be billed for the entire length of stay at 100 per cent of the room rate per night.

Please note that any reservation made after **22 January 2024** will be subject to availability and cannot be guaranteed at the special IBA rate.

As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

Unauthorised accommodation agents

It has been brought to our attention that there are multiple companies contacting past attendees, claiming to represent the IBA, offering 'assistance' with registration and hotel bookings.

They are operating by cold-calling and spamming companies whose names have appeared on previous List of Participants, Programmes and Sponsorship recognition. The only Accommodation Agent the IBA works with is Judy Lane ICS. Judy Lane ICS do not contact delegates on behalf of the IBA without delegates making initial contact. Please ignore any communication that does not come directly from the IBA or Judy Lane ICS.

Disabled access

The Westin Paris – Vendôme is wheelchair accessible. Please notify us if you require special assistance.

Social programme

1800 - 2000 Thursday 8 February

Drinks reception

Imperial and Aiglon rooms, The Westin Paris - Vendôme.

One place per registered delegate is permitted



IBA 2024 M

ANNUAL CONFERENCE OF THE INTERNATIONAL BAR ASSOCIATION





CENTRO CITIBANAMEX, MEXICO CITY, MEXICO

The 2024 IBA Annual Conference will be held in Mexico City. Located between the USA and South America, Mexico has a rich history and is the largest Spanish-speaking country in the world. With a population of almost 130 million, a rich cultural history and diversity, and abundant natural resources, Mexico is one of the world's 15 largest economies and the fourth-largest economy and a significant financial centre in the Americas. Mexico City will be an exceptional host for the IBA Annual Conference.

WHAT WILL IBA 2024 OFFER YOU?

- Access 5,000+ attendees representing over 2,700 law firms, corporations, governments and regulators from more than 130 jurisdictions
- Hear from leading international figures, government officials, general counsel and experts from across all practice areas and continents
- Opportunities to win more work and referrals at the world's best networking and business development event for lawyers and law firms
- Save time and money by meeting all of your legal contacts under one roof



















TO REGISTER YOUR INTEREST:

Visit: www.ibanet.org/conference-details/CONF2421

To receive details of all exhibiting and sponsorship opportunities for the IBA Annual Conference in Mexico City, email andrew.webster-dunn@int-bar.org

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International Bar Association the global voice of the legal profession



About the IBA

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations, law firms and law societies.

The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of more than 80,000 individual lawyers and more than 190 bar associations and law societies spanning over 170 countries.

Inspired by the vision of the United Nations, the IBA was founded in the same spirit, just before the Universal Declaration of Human Rights was proclaimed in 1948.

The IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to date information, enabling them to better represent their clients' interests.

Through its various committees, fora, and task forces, the IBA facilitates the exchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of law around the globe.

Corporate and M&A Committee

Corporate law is central to every modern economy, whether developed or developing.

Internationalisation and globalisation of economic activity make corporate law and mergers and acquisitions issues central to the practice of business law.

The Corporate and M&A Law Committee aspires to be the leading global forum for the education, exchange of know-how and networking of corporate, corporate compliance, private equity and M&A practitioners around the world.

The Committee pursue our goals through three main initiatives:

- The organisation of regular (annual or bi-annual) M&A specialist conferences around the globe.
- The online publication of country-by-country legal guides on important corporate and M&A related topics.
- The offering of a comprehensive programme of interactive panels and events during the IBA Annual Conference, with educational sessions aimed at more junior fellow attorneys, highly sophisticated panels for the more seasoned professional and a committee dinner that regularly draws over 200 M&A practitioners from around the world.

For more information please visit the **Corporate and M&A Committee home page**.

Registration form

12th IBA European Corporate and Private M&A Conference



8-9 February 2024, The Westin Paris - Vendôme Hotel, Paris, France

Please read the 'Information' section before completing this form and return it together with your proof of bank transfer to the Conference Department at the address below.

		AILS/CONF2364 TO MAKE IMMEDIATE R CENT DISCOUNT ON THE FEES BELOW			
PERSONAL DETAILS (Please attach your business	ss card or write in block capitals)				
Title Given name	Fa	mily name			
Name and country to be shown on badge (if diffe	erent from above)				
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If you have special dietary requirements, due to a The IBA is unable to cater for dietary requirement	-	isons or a life choice, please specify the requ	uirement below.		
Please tick box if you have allergen intoleran	ces and specify				
Please state all other dietary requirements clearly,	i.e. I am a vegetarian.				
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HARD COPY REGISTRATION FORMS AND FEE	ES RECEIVED: on or before 22 Dec	ember after 22 December an	nount payable		
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Non-member*	€1345	€1460	€		
Young lawyers (under 30 years)	€860	€1460	€		
Academics/judges (full-time)	€860	€1460	€		
Public lawyers	€860	€1460	€		
Corporate counsel**	€1030	€1460	€		
		TOTAL AMOUNT PAYABLE	€		
	DAY AND REGISTER FOR THIS CONFERI THE MEMBERSHIP APPLICATION FOR				
	ICED RATE IS OFFERED TO IBA CORPOR	RATE GROUP MEMBERS. ENT DISCOUNT ON THE IBA MEMBER FEE			

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION. PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.

A REDUCED RATE IS OFFERED TO LAWYERS WHO ARE OVER THE AGE OF 65, HAVE BEEN AN IBA MEMBER FOR MORE THAN 20 YEARS AND ARE NO LONGER PRACTISING LAW. PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.

METHODS OF PAYMENT						
By credit card						
Register online at www.ibanet.org/conference-details/CONF2364 and make immediate and secure payment by credit card Note: please do not send your credit card details on the registration form or within an email or fax.						
Registration forms received without proof of payment will NOT be processed until proof of payment has been received.						
Euro: by bank transfer to the IBA account at Kingdom.	the National Westminster Bank, S	5t James's & Piccadilly	Branch, 208 Piccadilly,	London W1A 2DG, United		
SWIFT address NWBKGB2L, IBAN GB58NWB	K60721106570631					
Please ensure that a copy of the bank transfer details is attached to your registration form.						
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The International Bar Association would like to k at any time by emailing member@int-bar.org o	·		'	•		
want your datails to be included in the list place	, , , , , , , ,	your preferences. Tour	actans will be included in th	ic ist or participants. If you do not		

PLEASE SEND THE COMPLETED FORM TO INTERNATIONAL BAR ASSOCIATION:

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Conference Department

Chancery House, 53-64 Chancery Lane, London WC2A 1QS, United Kingdom

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DELIVERING SUCCESSFUL M&A OUTCOMES GLOBALLY

Our M&A team routinely work on the largest and most complex public and private mergers and acquisitions transactions involving companies domiciled in the British Virgin Islands, Cayman Islands, Ireland, Jersey and Luxembourg, both domestically and cross-border.

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At RocaJunyent, we pride ourselves on delivering excellence in mergers and acquisitions transactions, backed by a prestigious reputation and a commitment to quality. Our nationwide presence ensures our esteemed clients receive the exceptional legal services they deserve.

Join us at the 12th European Corporate and Private M&A Conference in Paris.

Madrid/Barcelona/Seville/Bilbao/ Málaga/Palma de Mallorca/Girona/ Badajoz/Burgos/Lleida/Valladolid



With members operating in over 50 countries, Ius Laboris offers the best HR legal service to corporate counsels and HR professionals

